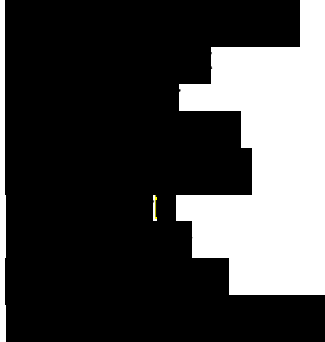


A6 Meeting Minutes- September 2019

Date of Meeting: 5th September 2019

Present:



AWE
ONR
ONR
DNSR
MOD
MOD
MOD
EA
AWE

1. Chairs Welcome

■ welcomed members to the A6. The two main agenda items were:

- ATC PRS fixes update.
- Mensa transition.

2. Previous Minutes and Outstanding Actions

Previous minutes from the 19th June were received and accepted as accurate.

Actions:

20/03 Present to a future A6 on NRM.

Agenda item for next A6. **Action ongoing.**

22/01 Invitation if anyone would like to sit in as a visitor to a CEO Deep Dive ESH & Security Review. **Action Closed**

Dates copied to attendees - see Appendix A.

22/02 Agenda item at the next PDR on Mensa transition overview. **Action Closed**

3. Update on ATC PRS 7+1

■ and ■ gave an overview of 7+1 progress.

Progress was noted on the completion of particular shortfalls such as ■ and the Hoist.

■ noted that ONR still has fundamental concerns regarding the adequacy of

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the substantiation case for [REDACTED] etc.
ONR is providing a question set and will meet with ATC team 12th September to agree whether there is a way ahead.

[REDACTED] progress was reported as being on track to complete by 3rd October. Including installation and commissioning. [REDACTED] and Internal Regulation will be sampling the validation and verification (V&V) process.

[REDACTED] stated that [REDACTED] will writing on the 22 September 2019. Noting that the ATC is in a maintenance outage, the letter will note where ATC are on that date and what will need to be done before operations restart.

[REDACTED] asked how the team was coping. [REDACTED] replied that the team are fine and there is a drive to get the job done.

[REDACTED] stated that it was positive that the situation had gone from 'high-risk' to a success story.

However, it would be useful to understand:

- How we got into this difficult position.
- What lessons (positive and negative) are to be learned from the recovery and what to do differently.
- What has been the consequence to other projects of putting the A-team on this work.
- What is the next area to focus on.

[REDACTED] noted that much of the work was a feeder into Mensa, so was not nugatory.

[REDACTED] noted the challenge of how to construct an end of life PRS, for life extensions, on facilities that won't be required much longer. However, moving forward the vast majority of PRS are for enduring facilities. It was noted that the A90 decision letter had been received.

[REDACTED] noted how convoluted the internal process was and questioned the added value provided by this complexity. [REDACTED] noted that discussions on proportionality of AWE's approach to PRS had taken place. [REDACTED] noted that interactions with ONR and DNSR had been excellent.

[REDACTED] wanted to see early and more interactive internal peer review i.e. agree

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on direction of travel at each stage. [REDACTED] concurred that overly complex management systems prevent people from thinking for themselves.

It was confirmed in the presentation that the risk from [REDACTED], so a significant risk reduction when the upgrade was implemented.

[REDACTED] clarified that all FAP items will be cleared [REDACTED]. This had been brought forward [REDACTED]

[REDACTED] stated that [REDACTED] would be more comfortable [REDACTED] was resolved. [REDACTED] reiterated that ONR has fundamental concerns with [REDACTED] and advised that ONR will provide bullet points on the 12th September discussion and share with AWE to ensure agreed understanding of the way ahead.

[REDACTED] acknowledged the hard work of the teams and of ONR.

4. Mensa Transition Update

[REDACTED] gave an overview of Mensa Transition.

There will be a need for two ATOs, the scope of which will depend on the period.

Dates have not been included on the slides as still working through detail of the parallel working. [REDACTED]

[REDACTED] As such AWE confident will be out of GGs by the 2026 date.

[REDACTED] confirmed that [REDACTED] was aware that the term [REDACTED]

[REDACTED] asked about what was involved in the [REDACTED] collaboration. The response was that [REDACTED] is covered. [REDACTED] indicated that the team is looking to minimise any issues.

The second Level 3 Mensa Transition RIM is planned for October. The plan

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will be shared at the meeting. AWE would like to determine how ONR would permission hold points, at an early stage.

█ noted permissioning risks were not captured on the risk register summary. █ responded that the summary only included those risks above appetite and there may be others not shown.

█ asked where the █ staff needed for Mensa will come from? █ explained that new people will be brought in and trained, but the first Mensa team will be blended with old and new staff. It's recognised there will be a 'bulge', that will then be reduced to a steady state. Seen as an opportunity.

Mensa transition will become a standing agenda item at the A6. There will be many sign-offs required from different parties.

█ noted that there is a lot of work going on. Detail will be shared later once internally matured.

█ noted that dual ATOs and permissions will need supporting to meet programme.

█ stated that high level dates will be useful. █ said that these will be available in October 2019. Hold Points are understood. It was noted that inspections would be required in advance of permissioning e.g. █

█ commented that █ (ONR) has a good understanding of when Flexible versus Licence Instrument permissions are appropriate.

█ asked if AWE were happy with the relationship and support? █ replied yes both █ have been open, honest, transparent and direct in their dealings. █ commented that █ will be the same.

█ noted that █ Mensa visit had been useful and it was encouraging to see that waste segregation is being taken seriously.

5. Update from organisations and review of any potential barriers for A6 Focus

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DNSR

■ LOD Methodology will need to be agreed. Tri-partite DNO, AWE MoD approach needed. ■ is facilitating a workshop. Needs position to be resolved for future work. Then discuss current work. ■ agreed.

Lessons from Mk4A need to be learned. Big lesson around life cycle phases and permissioning is to avoid retreating into stovepipes and ensure working together. Centre around support to Couplort. Need to come together to show how requirements can be met.

■ noted ■ is now in post and team fully staffed and a war room has been set-up including Rednet machines to enable AWE and MoD to talk. ■ is long-term plan.

■ is partially retiring later this year. ■ will come in to support ■ was previously an AWE site inspector.

ONR

■ Pleased at progress with ATC.

Currently developing the 2020-25 evolutionary strategy. Focus is on process simplification and innovation in regulation and technology. The current model for charging and costs are being reviewed.

The Chief Inspector's state of the nation report will be published in November. Text has been shared with ■. The new ONR Chair is holding meetings with Licensees including AWE. ■ has had discussions on ONR views.

MoD.

■ is bringing safety and security together. One-star post has been established to pull overall safety and security picture together and provide bandwidth to look at policy improvements. Terms of reference have been agreed with 6-9 support staff.

Working on detailed 2 year look ahead and a holistic 5-10 year look ahead to identify numbers and skills to support.

■ thanked ■ team for work with Transport containers. Looking to accelerate work. ■ is looking to have an integrated systems approach from the design stage. The future strategy will inform decisions on what to do with existing containers.

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EA

█ advised that there was nothing to raise at the A6 this time.

6. Any Other Business

ONR's charging was discussed. █ stated that ONR are currently bound by the model agreed with treasury which has led to a significant increase.

ONR charging is divided between direct days (direct regulation of licensees) and overhead charges. The overhead charges are increasing █

█ When additional or direct work is booked, e.g. on supporting ATC, this also then attracts more overhead cost.

█ has taken the issue to the ONR board and CEO. Will revisit costing model, but can't change current situation. Senior ONR leadership are discussing future approach. ONR are looking to invest in new technology and modernise systems which will lead to efficiencies in the future.

█ stated that inability to forecast charges causes concern to AWE. █ noted that flexible and fair charging is needed.

█ stated that █ had flagged the issue as soon as it was known. Internal ONR conversations have begun this week, but he can't suggest a timeframe for when there will be any change in charging arrangements.

Date of the next meeting to be confirmed.

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7. Actions

Action Ref		Actionee	Status	Target date
20/03	Present to a future A6 on NRM.	██████████	Ongoing	Next A6
22/01	Invitation if anyone would like to sit in as a visitor to a CEO Deep Dive ESH & Security Review	All	Closed	Sept 2019
22/02	Agenda item at the next PDR on Mensa transition overview.	██████████	Closed	Sept 2019

Dates of the next round of ESH & Security Reviews:

Month (2019)	Day	Area
October	23 rd	XTC
	25 th	Zonal – Waste & Decommissioning & Dangerous Goods Transport
November	7 th	PTC
	8 th am	CMTC
	8 th pm	ATC
	13 th	SET TC
	22 nd	SET Labs
	26 th	NTR
	28 th	Zonal – Facilities & Utilities
December	2 nd or 3 rd Both held in diaries	Coulport